Summary

Revenue

\$9.1Bil

-12%

GAAP Net Income

\$2.24Bil

>100%

GAAPEPS

\$2.74

> 100%

Net Interest Income

\$1.83Bil

-21%

Segment Revenue - Percent Change



Global Consumer Services Group

-11%



Global Commercial Services

-14%



Global Merchant & Network Services

-13%





Balance Sheet



Cash and cash equivalents

\$40Bil

+3%



Long-term debt

\$42Bil

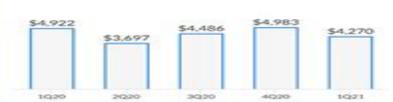
-21%

We view 2021 as a transition year, where we are focused on making investments to rebuild growth momentum in our core business. We've fired up our card acquisition engine, adding 2.1 million new proprietary cards during the quarter. Also, the additional value we provided on several of our premium products is helping to drive increased Card Member engagement, and our attrition rates and customer satisfaction levels remain better than pre-pandemic levels. ??

- Stephen J. Squeri, CEO

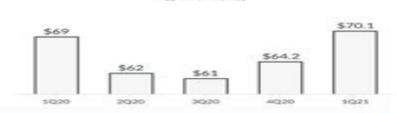
Operating Statistics

Average basic Card Member spending in the US



+16%

Card Member loans in the US (\$ in billions)



Other Highlights

\$73



Average fee per card



Consolidated Expenses

\$6.7Bil

-7%

Net card fees

\$1.25Bil

+13%

(All comparisons are on a year-over-year basis, unless otherwise stated)

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