The Pragmatic Programmers

Behind Closed Doors



Johanna Rothman Esther Derby

Behind Closed Doors Secrets Of Great Management Pragmatic Programmers

Mickey W. Mantle, Ron Lichty

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Behind Closed Doors Johanna Rothman, Esther Derby, 2005-09-19 Great management is difficult to see as it occurs It s possible to see the results of great management but it s not easy to see how managers achieve those results Great management happens in one on one meetings and with other managers all in private It's hard to learn management by example when you can t see it You can learn to be a better manager even a great manager with this guide You ll follow along as Sam a manager just brought on board learns the ropes and deals with his new team over the course of his first eight weeks on the job From scheduling and managing resources to helping team members grow and prosper you ll be there as Sam makes it happen You ll find powerful tips covering Delegating effectively Using feedback and goal setting Developing influence Handling one on one meetings Coaching and mentoring Deciding what work to do and what not to do and more Full of tips and practical advice on the most important aspects of management this is one of those books that can make a lasting andimmediate impact on your career 12 Essential Skills for Software Architects Dave Hendricksen, 2012 Master the Crucial Non Technical Skills Every Software Architect Needs Thousands of software professionals have the necessary technical qualifications to become architects but far fewer have the crucial non technical skills needed to get hired and succeed in this role In today s agile environments these soft skills have grown even more crucial to success as an architect For many developers however these skills don't come naturally and they re rarely addressed in formal training Now long time software architect Dave Hendricksen helps you fill this gap supercharge your organisational impact and quickly move to the next level in your career In 12 Essential Skills for Software Architects Hendricksen begins by pinpointing the specific relationship personal and business skills that successful architects rely upon Next he presents proven methods for systematically developing and sharpening every one of these skills from negotiation and leadership to pragmatism and vision From start to finish this book s practical insights can help you get the architect position you want and thrive once you have it The soft skills you need and a coherent framework and practical methodology for mastering them Relationship skills Leadership politics gracious behavior communication negotiation Personal skills Context switching transparency passion Business skills Pragmatism vision business knowledge innovation Practical Ways to Lead & Serve (Manage) Others Johanna Rothman, 2020-12-23 You can excel at managing people when you lead and serve them You might have only seen managers try to direct and control others You might think you can t possibly lead and serve others Especially not with all the pressure you feel You can Great managers create an environment where people can do their best work These excellent managers lead and serve others not control or direct them Based on research and backed up by personal stories this book will show you how modern managers lead and serve others Through questions and stories learn how you can Change your focus from individuals to teams Create more capability in each person and as a team Create more engaged teams or workgroups Support people as they manage their careers and eliminate the need for performance reviews Support teams as

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Warden, 2021-10-12 Most companies developing software employ something they call Agile But there s widespread
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